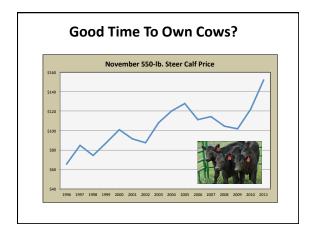


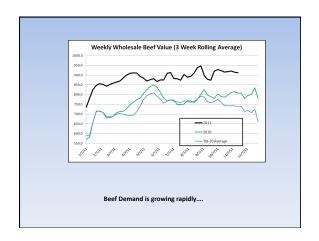
JBS Five Rivers Cattle Feeding, LLC

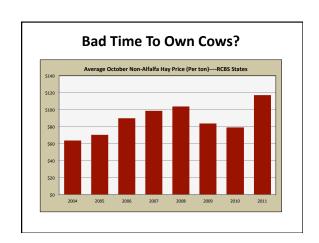


- Formerly 50-50 owned by ContiGroup & Smithfield
- Owned since October 2008 by JBS USA
- Twelve feedyards in seven states
- 960,000 head of feeding capacity
- Majority sold on grids (formulas)
- Buy 35,000 feeder cattle and use 2 million bushels of corn per week on average







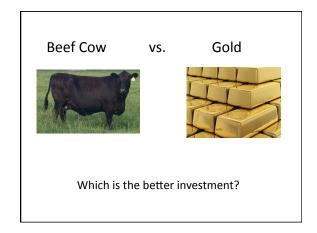


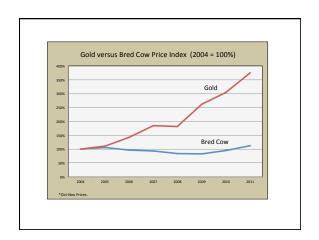
GREAT time to own cows, *IF* you have a competitive cost structure *AND* the right genetics and management to compete in today's marketplace.

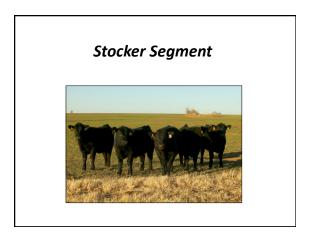
The young cows you have now and heifers bred during the next couple years could easily be the most profitable cows you will ever own.



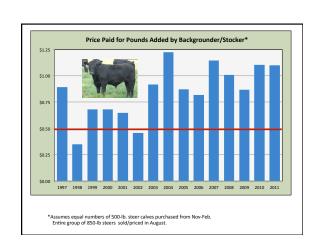






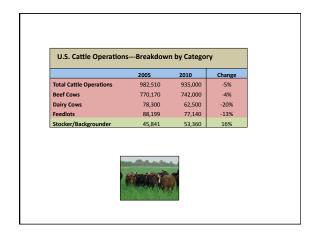






Increased availability of by-product feeds in many parts of the country have helped reduce stocker/grower feed costs.

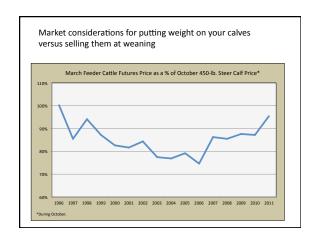




There is no problem with this...

But we can't all be in the stocker business.

If we're going to keep the U.S. beef industry going....someone has to run a cow!



Taking a 550-lb. steer calf fall weaned calf to a 750-lb. Yearling

Feeder Futures % Calf Price 92% Value Per
Head

Torrington WY 550-lb. Steer Calf \$160.00 \$880.00

March 2012 Feeder Cattle Futures (750-lbs.) \$147.50 \$1,106.25

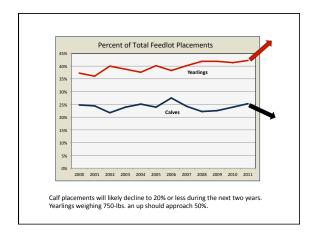
Difference (\$12.50) \$226.25

Impact 2.5% death loss \$220.73

Can you put 200 lbs. of gain on each of your calves for less than \$1.10 per lb.?

If you can add gain for \$0.80 per pound, you can pocket an extra \$60 per head.





Best weight for feeder cattle?

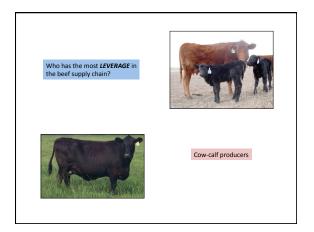
Steers

- 700-825 lbs. (ideal)
- 825-900 lbs. (acceptable)
- 900-950 lbs. (barely acceptable – must be high performance cattle)
- >950 lbs. (unacceptable)

Heifers

- 600-725 lbs. (ideal)
- 725-800 lbs. (acceptable)
- 800-850 lbs. (barely acceptable – must be high performance cattle)
- >850 lbs. (unacceptable)

Slide typically increases to -\$6 per cwt. (larger weight discount) on steers above 900 lbs. and heifers above 800 lbs.



Headed into a period of strong cow-calf profits...

		111 1 2 5
	Average	High Profit
Category	Producer	Producer
Annual cash outlays per cow	\$500	\$475
Calves weaned per cow	85%	88%
Average calf weaning weight	525 lbs.	540 lbs.
Unit cost of production (per lb.)	\$1.12	\$1.00
Average calf price (per lb.)	\$2.00	\$2.00
Gross Profit per cow*	\$393	\$475

*Does not include depreciation and other non-cash cost

